Director's Report

National Advisory Council for Biomedical Imaging and Bioengineering

May 19, 2021

Bruce J. Tromberg, Ph.D. **Director**

National Institute of Biomedical Imaging and Bioengineering





National Institute of **Biomedical Imaging** and Bioengineering



d Bioengineering



Jill Heemskerk Deputy Director



David George Associate Director



Richard Leapman Scientific Director



Kris Kandarpa Strategic Initiatives





Council Organization

Pam

Glikman





Council Slides













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Thank you, Council Member Gordana!



Dr. Vunjak-Novakovic has completed her term, however, she has agreed to extend serving on NIBIB's Advisory Council



Dr. Gordana Vunjak-Novakovic Columbia University



National Institute of Biomedical Imaging and Bioengineering

New NIBIB Staff

Office of Program Evaluation and Strategic Partnership





Julia Ringel Health Specialist

Tareg Al-Shargabi Scientific Program Manager



Donna Gregory

Office of Information Technology



Stacey Warr Administrative Assistant

Office of Financial Management







Shanna Frierson Grants Data Analyst

Imran Omair Financial Consultant

Naledi Simons Budget Analyst

Office of Administrative Management



Sonca Hoang Administrative Assistant



Leticia Noel Administrative Assistant

Intranet Redesign/Internal Communication Consultant Office of Science Policy and Communications

Karen Olsen

Writer

Extramural Science Program



Khalil Chughtai Scientific Program Analyst- DIDT

Intramural Research Program

Djanira Murchison, Biologist (Molecular Tracer and Imaging Core) Lale Esven, Staff Scientist (Immuno-Engineering Lab)



National Institute of Biomedical Imaging and Bioengineering

Budget Update



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FY22 President's Proposed Budget

- NIH ~\$51 billion (increase of ~\$9 billion above FY21 level) • Includes \$6.5 B for "ARPA-H"
- NIH pending infrastructure bill: *Vaccines, Therapeutics, Diagnostics*
 - Additional 6 FY 21-26 support for specific projects
- House and Senate Appropriations Committee Hearing: 5/25 and 5/26 NIBIB, NIMHD, NICHD, NIAID, NHLBI, NCI, NIDA



NIBIB Funding FY20/21

	Projects	Allocation
BASE	FY 20/21 Annual Appropriation	\$ 815,366,000
(Coronavirus Aid, Relief, and Economic Security (CARES) Act	\$ 60,000,000
	Paycheck Protection Program and Health Care Enhancement Act	\$ 421,727,313
	Coronavirus Response and Relief Supplemental Appropriations Act	\$ 100,000,000
	American Rescue Plan - IDDA	\$ 147,080,643
	Biomedical Advanced Research and Development Authority – IDDA	\$ 238,795,044
	RADx SM -Advanced Technology Program (ATP)	\$ 230,000,000
	Mitigating Threats of SARS-CoV-2 Viral Evolution	\$ 20,000,000
	TOTAL	\$ 2,032,969,000



R01 Competing Awards





lowest base increase in 5 yrs

FY21 Financial Management Plan

Funding Plan Goals:

- Sustain number of competing R01 awards
- Protect Early-Stage Investigators (ESIs)

Policy changes:

Deeper administrative reductions for higher-cost competing awards

- 15% R01s and U01s for established PIs with non-modular budgets
- 10% P41s

Small reduction for non-competing awards

• 2% - R01s, U01s, P41s

Full details available at NIBIB Financial Management Site



Dr. Cato Laurencin Elected to National Academy of Sciences



- Dr. Laurencin was previous NIBIB grantee and Council Member
- First surgeon in history to be elected to the National Academy of Engineering, the National Academy of Medicine, the National Academy of Sciences, and the National Academy of Inventors.

Cato Laurencin, M.D., Ph.D. CEO, Connecticut Convergence Institute for Translation in Regenerative Engineering, UCONN Health



NIBIB's Dr. Ranu Jung to be Featured on PBS



Ranu Jung, Ph.D. Florida International University

- PBS' Human: The World Within
 - Episode 6: React

"...go deep into the universe of the most powerful machine on earth: the human brain and the vast nervous system it controls."

- Dr. Jung will be discussing work from her grant, "Enhancing Sensorimotor Integration Using a Neural Enabled Prosthetic Hand System"
- Dr. Jung also recently received an Honorary Doctorate from Aalborg University, Denmark







2021 Outstanding Recent Grad Award, Johns Hopkins School of Medicine

Featured in a children's book about women in science!



KAITLYN SADTLER

NIBIB Stadtman Investigator, Chief, Section for Immunoengineering

FACT FILE

HOMETOWN: Frederick County, MD

EDLICATION: BS in Biological Sciences, University of Maryland, Baltimore County (2011); PhD in Cellular and Molecular Medicine, Johns Hopkins University School of Medicine (2016)

EMPLOYMENT: Investigator, Chief of the Section in Immunoengineering-Engineering, National Institutes of Health

TOP HONDRS AND ACHIEVEMENTS: NIH National Institute of Biomedical Imaging and Bioengineering Ruth L. Kirschstein NRSA Postdoctoral Fellowship (2017); TED Fellow (2018); Forbes 30 Under 30 (2019)

You probably already know that some animals have the amazingly awesome ability to regrow their bodily tissues, like how lizards can grow new tails or sharks can replace their teeth. You probably also know that we humans, unfortunately, can't do the same. Bummer!

But that's not entirely true. Your body does heal tissue all the time, which is why a cut or bruise on your skin usually heals itself

Wonder Women of Science: How 12 Geniuses Are Rocking

Science, Technology, and the World Ginger Rue & Tiera Fletcher (authors) Sally Wern Comport (Illustrator)



Novel, complete, trustworthy datasets - ethically sourced, following FAIR principles, motivated by biomedical and behavioral grand challenges

Tools to accelerate the creation of data sets for AI/ML analysis (intelligent annotators, metadata-filling instruments)

Community evaluation of datasets -- culture change to embrace data preparation -- for AI/ML analysis

Interdisciplinary AI/ML-BioMed Community

Lead ICs: NIBIB, NEI, NLM, NHGRI, NCCIH

Grand Challenge Team Building Activities

Bridge2AI Program Town Hall June 9, 2021 2:00-3:30pm ET

Bridge2AI Data Generation **Project Module Microlabs** June 14, 16, and 18, 2021 2:00-4:00pm ET each day

Bridge2AI Grand Challenge Team Building Expo June 23, 2021 11:00am-5:00pm ET



Grace Peng

Data Generation Projects ROA – Just Published!

- > \$96M over 4 years
- > 5-8 awards
- > July 20, 2021: LOI Due
- August 20, 2021: Applications Due
- **NOITP: Integration, Dissemination, and Evaluation (BRIDGE) Center (U54)**

BRIDGE2AI

A New NIH Common Fund Program

commonfund.nih.gov/bridge2ai

Sign Up for the Listserv!

bridge2AI@od.nih.gov

Blueprint MedTech Notices of Intent to Publish (NOITP)

- The Blueprint MedTech program is an NIH incubator, inspired by RADx[™], that will accelerate the development of cutting-edge medical devices to diagnose and treat disorders of the nervous system
- Collaboration between 14 NIH Institutes and Centers plus OD
- Upcoming FOAs will support:
 - U54 center to coordinate and manage program's resources
 - U18 projects to support development of human-grade medical device prototypes
 - UG3/UH3 projects that support late-stage technology development/optimization and first-in-human clinical studies
 - U44 projects to support late-stage technology development/optimization and first-in-human clinical studies in small businesses



iomedical Imaging nd Bioengineering

Four new NOITPs:		
NOT-EB-21-018	NOT-EB-21-019	
NOT-NS-21-057	NOT-DA-22-050	
Estimated FOA & Due Dates: 07/15 and 10/20		



Small Business Initiatives for Innovative Diagnostic Technology for Improving Outcomes for Maternal Health

NOT-EB-21-001 First Due Date: April 5, 2021



Development of innovative technologies to quantitatively predict an increased risk for maternal morbidity and mortality (MMM)

- Identification, phenotyping, subtyping, and stratification of patients at greater risk of MMM.
- Multi-level interventions to address racial disparities in MMM
- Clinical decision-making that considers social and cultural biases
- Wearable, point-of-care, portable, or clinical devices

Apply through the NIBIB SBIR website https://www.nibib.nih.gov/research -program/small-business-programs





NIBIB will sign back onto the Parent R21 Grant Program

After discussion with Council NIBIB will sign back onto the R21 Parent Grant Program

- NOT-EB-21-015 Clinical Trail Required
- <u>NOT-EB-21-016</u> Clinical Trail Not Allowed
 - Project duration- 2 years
 - Two-year budget \$275,000 direct cost
 - Preliminary Data <u>will</u> be Allowed



Randy King, Ph.D. Program Director



BRAIN Initiative Workshops

- Dissemination of Non-Invasive Imaging Technologies Workshop
 - February 18-19, 2021
 - A two-day virtual event with 25 presentations and over 200 on-line attendees.
 - Videos are available at:
 - Day 1: <u>https://videocast.nih.gov/watch=40173</u>
 - Day 2: <u>https://videocast.nih.gov/watch=40174</u>
- Transformative Non-Invasive Imaging Technologies Workshop
 - March 9-11, 2021
 - A three-day virtual event with 44 presentations and over 200 on-line attendees.
 - Videos are available at:
 - Day 1: https://videocast.nih.gov/watch=40182
 - Day 2: https://videocast.nih.gov/watch=40183
 - Day 3: <u>https://videocast.nih.gov/watch=40184</u>







DEBUT Design by Biomedical Undergraduate Teams Challenge

NIBIB Prizes

- The Steven H. Krosnick Prize: \$20,000
 - Second Prize: **\$15,000**
 - Third Prize: **\$10,000**
 - HIV/AIDS Prize: **\$15,000**
- Healthcare Technologies for Low-Resource Settings Prize: **\$15,000**

Diagnosis and Treatment Prize:

• 5 Honorable Mentions: \$1,000 each

VentureWell Prizes:

- Venture Prize: **\$15,000**
- Design Excellence Prize: \$5,000



- Ideation projects considered in addition to projects with Prototype
- Total of \$115,000 in Prizes!
- Submission Deadline: June 1, 2021
- Winners Announced: August 25, 2021
- Award Ceremony: October 2021, BMES
 Conference

https://venturewell.org/debut/









New!

Data and Technology Advancement (DATA) National Service Scholars

brings talented professionals with experience in and knowledge of data and computer sciences and related fields to advance high-impact programs at NIH

Harnessing Data Science for Health Discovery and Innovation in Africa (DS-I Africa) Judy Wawira Gichoya, M.D.









BRAIN WORKS Mohammad M. Ghassemi, Ph.D.











Medical Imaging Data Resource Center (MIDRC) Rui Carlos Pereira de Sá, Ph.D.





National Institute of Biomedical Imaging and Bioengineering

https://www.nibib.nih.gov/data-technology-advancement-national-service-scholars





Infrastructure

• 5 Technology Development Projects

Data ingestion, data quality and harmonization



Operational

In parallel, AI/ML development (12 Collaborative Research Projects) 24 algorithms developed /under development.

Segmentation of lung and lung opacities



• Prediction of Covid-19 severity and length of hospital stay from multi-modal data (EHR and Imaging)

1 algorithm undergoing validation

 Comparing AI determination of Covid-19 severity from chest CT data to steroid use during hospitalization (data from Wuhan)





RADx 1 year Anniversary: April 29, 2021

About NIBIB

Who We Are

Mission & History

Leadership

Director's Corner

- Dr. Tromberg's Bio
- Corner Posts
- Events & Appearances

Organization Chart

Advisory Council

What We Do

Training & Research

Program Fact Sheets

Strategic Plan

Budget

Gift Policy



RADx One Year Later – A Sea Change for Diagnostics

Posted on May 11, 2021

https://www.nibib.nih.gov/about-nibib/directors-corner/cornerposts/radx-one-year-later---sea-change-diagnostics

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A quiet healthcare revolution is taking place, driven by an urgent national need and fueled by cutting-edge technologies. Prior to the COVID-19 pandemic, in vitro diagnostic tests were primarily confined to laboratories, required days to return results, and were designed to evaluate the presence of disease in symptomatic individuals. Today, laboratory tests are just part of a diverse landscape of accurate, reliable, and accessible SARS-CoV2 tests, designed not just for detecting disease in individuals, but also for screening and surveillance in large populations. Diagnostics have changed, and more COVID-19 tests are now performed in point of care (POC) and home settings than in central labs. Looking forward, our goal is to leverage this unprecedented transformation into a new, modernized infrastructure that helps us realize the promise of personalized medicine, not just for COVID 19, but for the entire spectrum of pathogens and diseases.

Looking back on lessons learned

The Rapid Acceleration of Diagnostics (RADxSM) initiative was launched just one year ago to expand SARS-CoV2 testing capacity, performance, and access. As the 2020 quarantine dragged on for many, behind the scenes of RADx it seemed there weren't enough hours in the day. All those hours dedicated by more than 900 individuals in government, academia, and the private sector have helped advise and support about 150 companies over the past year. Currently, 32 companies have progressed through the development pipeline to

RADx Impact thru April 2021



Major Milestones

- ~300 million capacity thru April 2021
- ~2 M tests and products/day April 2021
- 23 EUAs; 1st OTC EUA, 2 "at home"
- >100 companies supported, 32 WP2 (\$590M)
- June 2021: Project >5M tests/day

With FDA:

- Sequential use screening guidance An tests
- Pooling use guidance for POC PCR
- Pediatric use guidance for self swabbing

https://www.nibib.nih.gov/covid-19/radx-tech-program/radx-tech-dashboard





Mesa BioTech





Visby Medical



Fluidigm



Luminostics





Quidel Sophia







Genbody



ANP



Point of	Care 8	k Home
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Visby		RTPCR
Mesa		RTPCR
MicroGem		RTPCR
Talis		ISO-PCR
Ubiquitome		RTPCR
Meridian		RTPCR
GenBody		An-LFA
Quidel Sophia		An-LFA
Quidel QuickView	1	An-LFA
Luminostics 💦 🔪		An-LFA
ANP	Home Rx	An-LFA
Ellume	& OTC	An-LFA
Xtrava 🔪		An-LFA
Qorvo Home OTC		An-BAW
Mologic		An-LFA
Maxim		An-LFA

Laboratory

Flambeau	PCR-mobile-lab
MatMaCorp	RTPCR-mini-lab
Fluidigm	RTPCR
Broad Inst	RTPCR
Illumina	NGS
Helix	NGS/RTPCR
Gingko	NGS/RTPCR
Sonic Healthcare	RTPCR
PathGroup	RTPCR
PathogenDx	RTPCR
Aegis	RTPCR
Quanterix	SIMOA (An)
Minute Molecular	RTPCR

Lab Products

Mammoth Biosci	CRISPR
Ceres Nanosciences	Beads/Conc
Oasis	Saliva Collect
Yukon	Swabs



https://www.nibib.nih.gov/covid-19/radx-tech-program/radx-tech-phase2-awards

Assess the <u>effectiveness</u> of <u>at-home</u> <u>testing 3 times a week</u> in reducing community transmission over 4 weeks

> 2 million free home tests Greenville, NC; Chattanooga, TN

Outcome measures:

- SARS-CoV-2 prevalence and incidence
- % test positivity
- Cell phone mobility
- Wastewater surveillance

Optional app used for:

- Ordering tests (partnership with Amazon)
- Reminders and instructions
- Interpretation & guidance when positive
- Reporting results to the state (TN only)



QuickVue At-Home

미러분의 PS Antigen and

https://www.nih.gov/news-events/news-releases/cdcnih-bring-covid-19-self-testing-residents-two-locales

SAY YES!

JOIN THE FREE AT-HOME TESTING CHALLENGE

Uncertain School of MEDICINE Center for Health Equity Research

National Institutes of Health

urning Discovery Into Health



RADx UP

Centers for Disease Control and Prevention

RADx Tech: April 29 Anniversary Event

Special Thanks to:





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5/6/2021

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May 17: Senate Appropriations Committee NIH Visit











Thank you for having us. Our country's world-class research efforts and highly skilled @NIH personnel have helped solve incredible public health challenges this past year. Having the opportunity to learn more about this work up-close was informative and encouraging. @NIHDirector

SIBIB @NIBIBgov · 3h

NIBIB was honored to share results of taxpayers' investment in #COVID19 testing technologies with members of the U.S. Senate, including Senators @RogerMarshalIMD, @RoyBlunt, & @JohnBoozman.



5:06 PM · May 18, 2021 · Twitter Web App











RADx Tech: Looking Forward

at-home and population testing may be

ver the past year, the US National Institutes of Health (NIH) Rapid Acceleration of Diagnostics (RADx) program has invested hundreds of millions of dollars into the development of new

is being made available for testing, contact tracing, surveillance and containment in the coming year.

These are eye-popping numbers, especially when one considers that the entire global

Radical solutions

market for clinical diagnostics in 2

digital medicine increasingly intersects with diagnostics. Last month, another EUA was given to a Cue Health home test kit with a reusable cartridge reader and app, opening the door to repeat home testing. This also has implication

The US RADx program has spawned a phalanx of diagnostic products to market in just 12 months. Its long-term impact on point-of-care, at-home and population testing may be even more profound.

devices, loop-mediated amplification tests, paper-based diagnostics, rapid lateral flow assay (LFA) antigen tests, smartphone readers, next-generation sequencing (NGS) and machine-learning-assisted diagnostics-in a matter of months. This combination of RADx technologies, together with structural changes to healthcare during the pandemic, has the potential to radically change diagnostics, opening up the point-of-care (POC), at-home and community testing settings.

RADx was established by the NIH at the end of April 2020 as part of \$1.5 billion appropriated for SARS-CoV-2 testing by US Congress in the Paycheck Protection Program and Health Care Enhancement Act. The US National Institute of Biomedical Imaging and Bioengineering established programs to build testing capacity for school and university reopening (RADx Tech and RADx ATP), galvanize innovative diagnostic and surveillance development (RADx-rad) and jump-start efforts to reach vulnerable and underserved populations (RADx-UP). By matching developers with experts from a pool of ~600 academicians, entrepreneurs and regulators, RADx aims to not only galvanize simultaneous development of assay and devices, but also parallelize performance assessment, regulatory interactions, manufacturing capacity and supply-chain logistics to compress into a single year what is typically a five-year product development cycle.

To date, RADx has awarded a total of \$520 million in 27 contracts (whittled down from a starting set of 716 applications)complementing another ~\$157 million in funding from the Biomedical Advanced Research and Development Authority. And, with the December passage of the Consolidated Appropriations Act, 2021 and signing of the American Rescue Plan Act of 2021 last month, another \$71.55 billion

investments can effect lasting change. In certain clinical settings, RADx technology promises to change medical practice. For example, as COVID-19 becomes endemic, handheld devices developed by Mesa Biotech or Mammoth Biosciences could speed patient triage in emergency rooms, enabling rapid distinction among viruses causing respiratory infections, such as SARS-CoV-2, influenza A or B, and respiratory syncytial virus. Similarly, greater uptake of molecular tests in clinical microbiology can supersede culturing approaches carried over from the nineteenth century, returning lab results in minutes or hours rather than days.

But it is the \$29.5 billion POC market (using trained personnel in physician offices and pop-up labs) and the massively underpenetrated at-home direct-to-consumer (DTC) market that seem likely to see the most change.

The RADx program is supporting numerous POC applications, including 14 PCR tests and 7 LFA antigen tests. The use of artificial intelligence for pattern recognition of test readouts and to support non-experienced technicians in areas like ultrasound will also broaden market opportunities. Similarly, Medicare reimbursement for COVID-19 testing will drive test uptake, even if private payer coverage remains variable.

Post-pandemic, increasing use of telehealth and remote care is likely to further drive diagnostics into community or home settings. In December, RADx awardee Ellume's multiplex quantum dot fluorescence test and smartphone app received Emergency Use Authorization (EUA) for home use. The app allows test data readout to be automated and returned to the physician or other provider, illustrating how home testing can be connected to the healthcare infrastructure as

more people in remote settings lacking clinical infrastructure-although the digital divide remains a concern.

A final area where RADx has targeted funding is the use of NGS platforms as an early warning system for potential outbreaks. Surveillance can be used for spot sampling of surfaces, air, urban wastewater and long-haul flight waste. The use of sample pooling is likely to prove extremely useful in opening schools and screening employees. It will also galvanize testing for SARS-CoV-2 variants circulating in the population and enable test, trace and isolate efforts during community transmission. These trends lead to an unexpected

collision of previously disparate diagnostic realms. NGS already has a foothold in clinical settings, steering therapeutic interventions via multiplexed assays for cancer, infectious agents, antimicrobial resistance genes and microbiome profiling. If the slew of funding for surveillance bears fruit outside COVID-19, the divisions between public health surveillance and individual-patient-oriented clinical diagnostics may start to blur.

Overall, RADx has both radically shifted the funding available for innovative diagnostics and greatly foreshortened product development times. But it will all be for naught if the current outmoded one-test, one-person paradigm isn't exchanged for a robust infrastructure and rational reimbursement system that actually empowers community testing and diagnostic-led medicine. For too long, we have talked the talk of precision medicine. Now is the time to walk the walk.

Published online: 06 April 2021 https://doi.org/10.1038/s41587-021-00908-5

NATURE BIOTECHNOLOGY | www.nature.com/naturebiotechnology

editorial Check for updates



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DEI Presentations

- Intro to NIBIB Activities: Dr. Bruce Tromberg
- NIH and NIBIB Initiatives, Concept Clearance: Dr. Zeynep Erim
- Council DEI Working Group Discussion: Co-Chairs Drs. Gilda Barabino and Roderic Pettigrew



NIBIB DEI Working Groups

Advisory Council Working Group on DEI (September 2020)

- Recommend mechanisms and strategies to advance DEI and end structural racism in NIBIB extramural community.
- Provide recommendations for increasing NIBIB's support of accessible technologies for ending health disparities

NIBIB Working Group on DEI

- Internal Working Group consisting of NIBIB staff from a variety of divisions/business areas to complement the Advisory Council WG
- Scope: NIBIB/NIH workforce and DEI initiatives for extramural institutions



NIBIB New Positions

Director, Center for Biomedical Engineering and Technology Acceleration, Associate NIBIB Director for DEI

- Senior Intramural Investigator, Molecular Imaging research program, Bioengineering Center Director
- Executive-level leadership, reports to NBIB director:
 - 1. Build Center for BME: lead Molecular Imaging Program, Engineering tech resource, CC Radiology Fellows; Collaborations within NIBIB, other ICs, and CC
 - 2. Provide guidance, leadership on DEI initiatives within NIBIB and the extramural community

Diversity Programs Leader

- Responsible for implementing NIBIB's DEI efforts, working group activities, and UNITE coordination
 - 1. NIBIB workforce
 - 2. NIBIB Extramural community
 - 3. All NIH ICs will hire and coordinate activities



NIBIB: National Advisory Council + Working Group



Samuel Achilefu, Ph.D. Washington University School of Medicine Professor of Radiology and Medicine



Maryellen Giger, Ph.D. University of Chicago Professor of Radiology



Jennifer Kehlet Barton, Ph.D. University of Arizona Professor of Biomedical, Biosystems, Electrical & Computer Engineering



Simon Cherry, Ph.D. University of California, Davis Professor of Biomedical Engineering



Ranu Jung, Ph.D. Florida International University Professor of Biomedical Engineering







Amy Elizabeth Herr, Ph.D. University of California, Berkeley Professor of Bioengineering



Paula T. Hamond, Ph.D. Massachusetts Institute of Technology Professor of Engineering

Kathryn R. Nightingale, Ph.D. Duke University Professor of Biomedical Engineering



Bruce Rosen, M.D., Ph.D. Harvard Medical School Professor of Radiology



Gilda Barabino, Ph.D. Olin College of Engineering President, Olin College of Engineering Professor of Biomedical & Chemical Engineering Co-Chair Diversity, Equity, and Inclusion Working Group

Working group meeting: May 3, 2021



Roderic Pettigrew, Ph.D., MD Texas A&M University Executive Dean, School of Medicine Co-Chair Diversity, Equity, and Inclusion Working Group



Manu Platt, Ph.D. Associate Professor, Biomedical Engineering Georgia Tech Diversity, Equity, and Inclusion Working Group



Greg Washington, Ph.D. President, George Mason University Diversity, Equity, and Inclusion Working Group



NIBIB DEI Internal Working Group



Monique Binger, Grants Management



Moria Bittman Program Director, DDST



Shravani Bobde Sr. Program Analyst, DHIT



Tiffany Calvert Management Analyst, OAM



Zeynep Erim Director, DIDT Chair, WG-DEI



David George Associate Director, ORA



Joan Greve Program Director, DIDT



Specialist, OGM

Jill Heemskerk Deputy Director, OD



Tiffani Lash Program Director, DHIT



Nicole Morgan Acting Chief, BEPS



Luisa Russell Program Director, DDST



Shaun Sims Program Specialist, DAST



Health Specialist, DHIT



Manana Sukhareva Director, OSR



The NIH UNITE Initiative

Zeynep Erim, Ph.D. DIDT Director



- Understanding stakeholder experiences through listening and learning
- New research on health disparities/minority health/health equity
 - Improving the NIH Culture and Structure for Equity, Inclusion, and Excellence
- Transparency, communication, and accountability with our internal and external stakeholders
- Extramural Research Ecosystem: Changing Policy, Culture, and Structure to Promote Workforce Diversity

